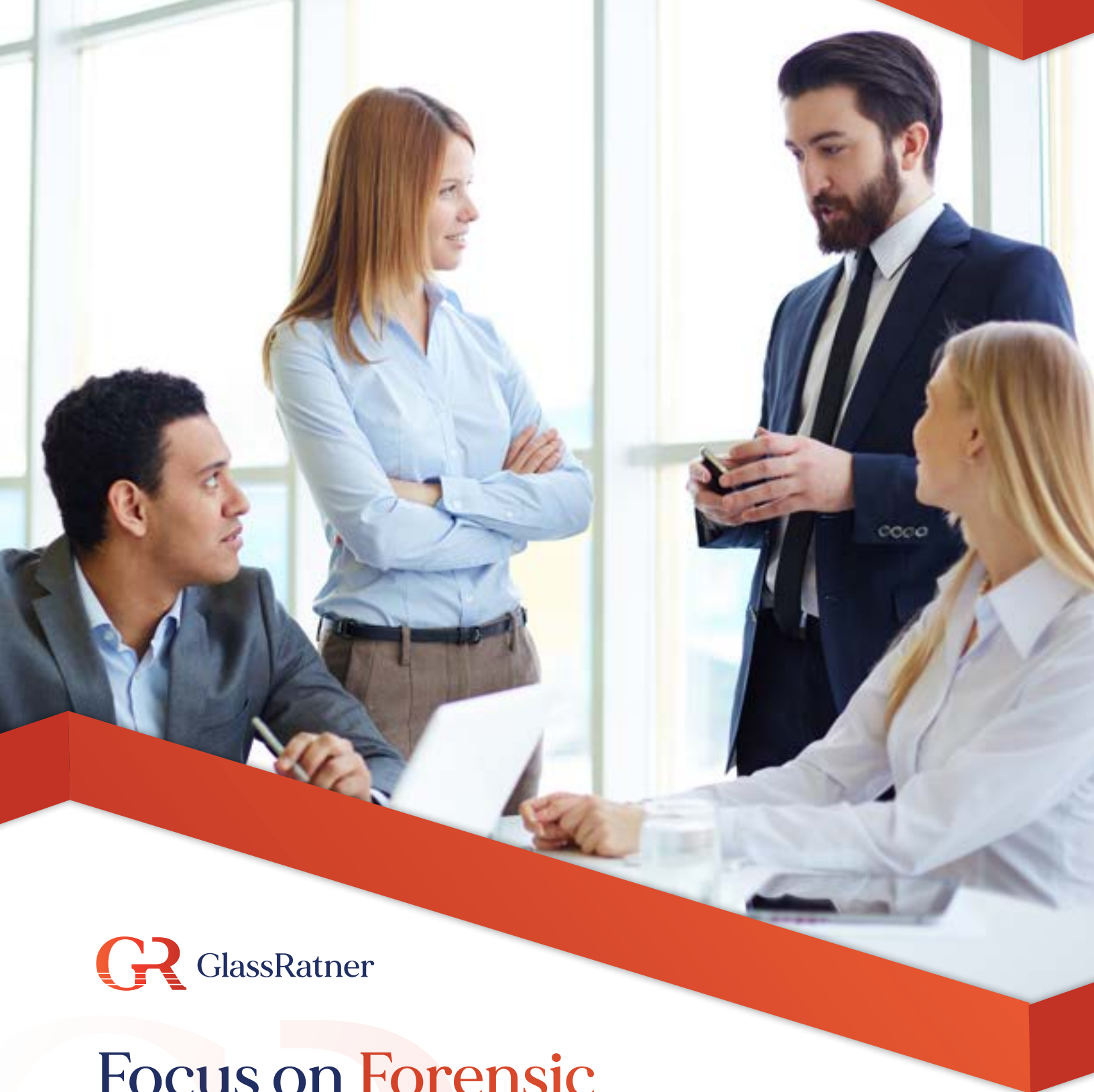




Focus on Forensic Accounting, Litigation Support, & Expert Witness Services



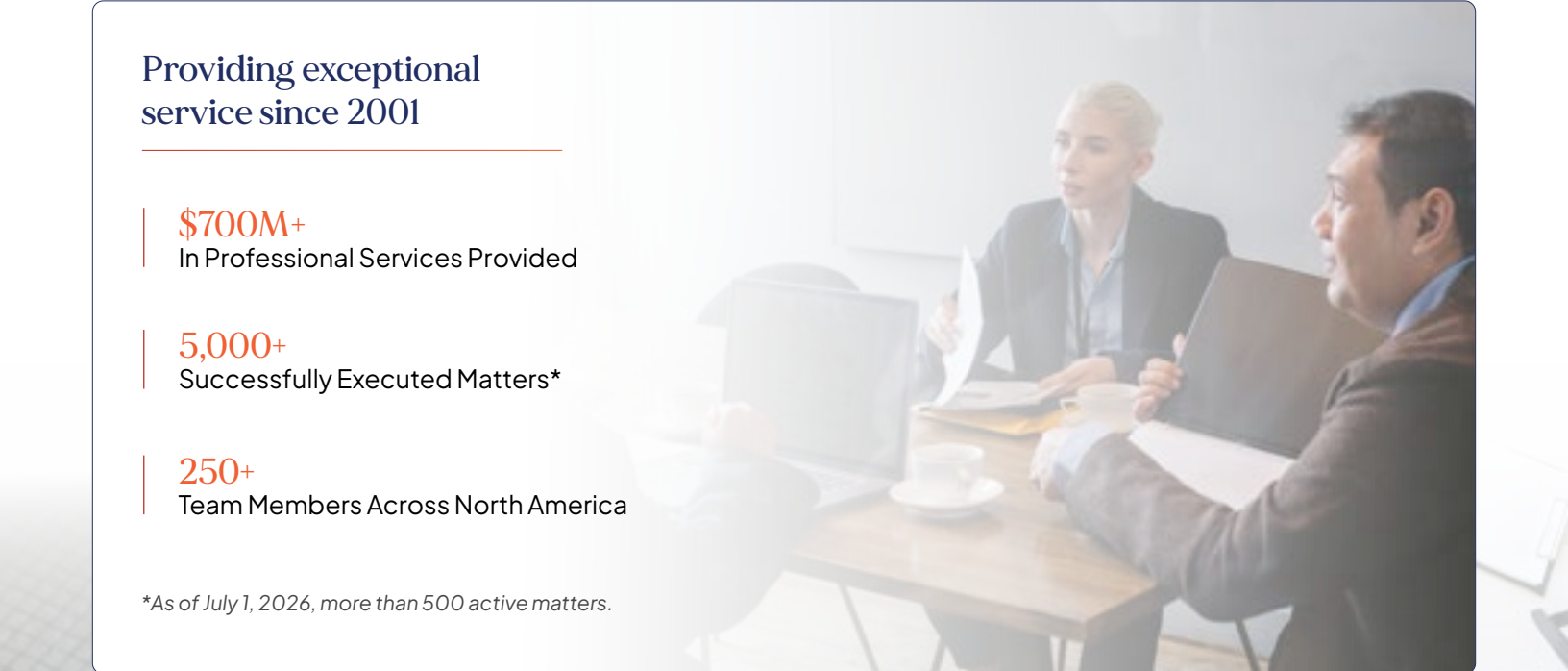
Bringing Clarity to Complex Business Challenges

GlassRatner Advisory & Capital Group, LLC is a North American financial advisory services firm providing clarity to complex business challenges and board level agenda items.

GlassRatner provides a unique combination of high value financial advisory services to attorneys and their clients, lenders, private equity investors, and companies of all types—across the US, Canada, and Mexico on a unified, one firm platform.

Our team of seasoned professionals, with deep industry expertise, provide sophisticated solutions in a transparent, independent and collegial manner, putting clients and their success first.

Our advisory services are a unique mix of professional services including restructuring & turnaround management; forensic accounting, litigation support, and expert witness services; valuation advisory services; engineering & construction consulting; transaction support services including due diligence and quality of earnings reviews; executive search & interim management; and real estate services.



Providing exceptional service since 2001

\$700M+

In Professional Services Provided

5,000+

Successfully Executed Matters*

250+

Team Members Across North America

**As of July 1, 2026, more than 500 active matters.*

GlassRatner

Services Overview

GlassRatner provides specialty financial advisory services for complex business problems and board-level priorities. Our platform combines a broad set of capabilities with an experienced team whose deep industry knowledge makes us a trusted partner at every stage of a company's life cycle.



Restructuring & Turnaround Management 01

One of the most active Restructuring, Turnaround Management, and Bankruptcy consulting firms in North America—with decades of successful case execution. We are active along the entire bankruptcy-restructuring continuum including turnaround management, out-of-court restructuring, and formal bankruptcy court proceedings.

Forensic Accounting, Litigation Support, & Expert Witness Services 02

Our experienced team is a trusted resource to some of the country's largest and most successful law firms. There is no case type or matter in the Forensic Accounting & Litigation Support area that we have not been involved with, including IP damages, post-acquisition litigation, earnout disputes, and internal investigations to mention a few.

Engineering & Construction Consulting 03

Our clients have relied on our diverse engineering & construction experience to assist them in major construction disputes and development projects. Our experience spans a wide variety of industries from Oil & Gas to chemical manufacturing and major infrastructure projects.

Deals, Due Diligence & Transaction Support 04

We are a trusted partner in developing strategies to maximize value and minimize loss. Our team has decades of experience specializing in valuation opinions, due diligence, quality of earnings reviews, financial planning, capital markets, and all financial aspects of a transaction.

Valuation Advisory Services 05

Our valuation services cover all asset classes such as real estate, machinery and equipment, other tangible assets, and all forms of intangibles such as goodwill and trade names.

Executive Search & Interim Management 06

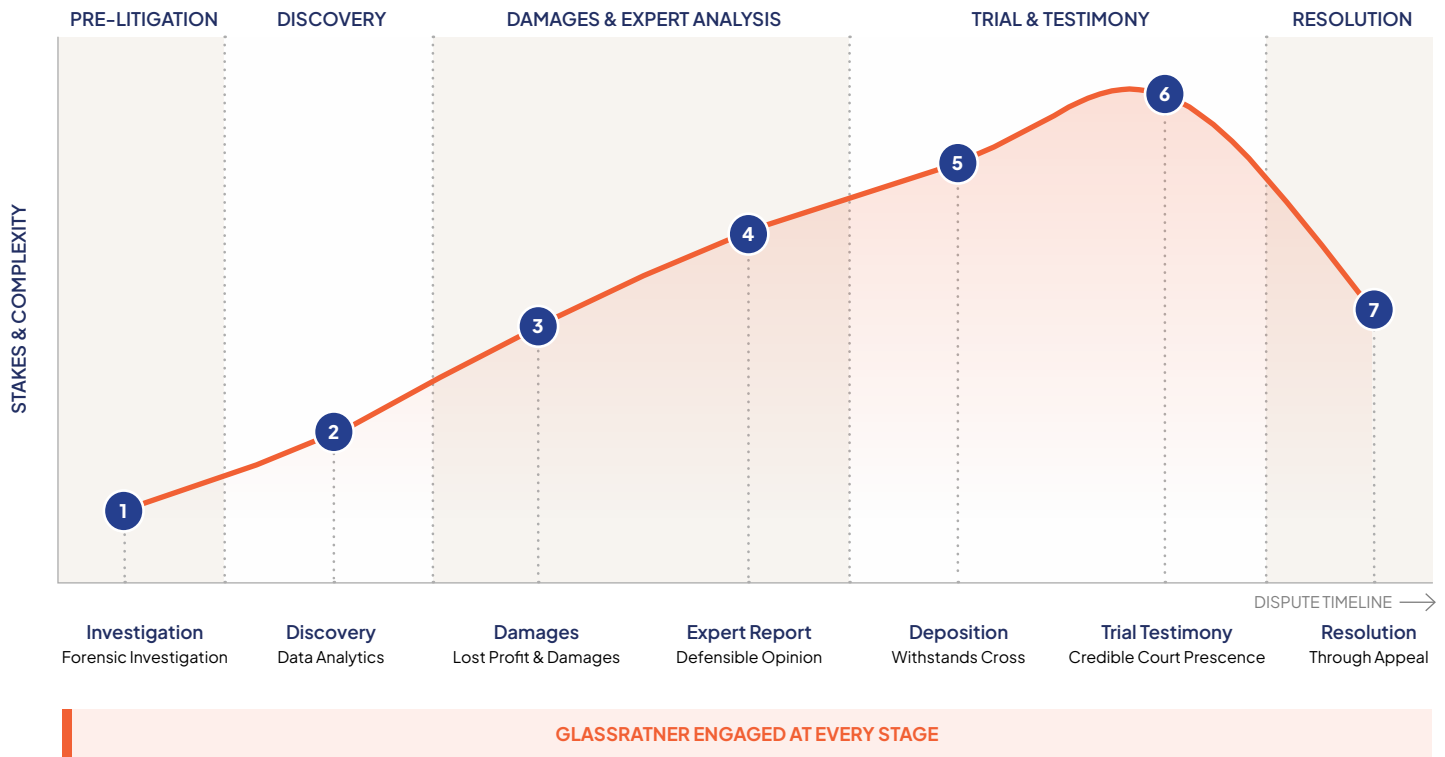
We engage where strategy meets search; we are not transactional, and we see ourselves as an extension of our clients' executive team. We take the time to understand our clients and their business, and to get to know what it takes to identify and attract talent with the right fit and capabilities.

Real Estate Services 07

We have unparalleled experience in every facet of real estate. By combining deep expertise in real estate restructuring with extensive knowledge of fiduciary services, we've built one of the country's leading practices in real estate receivership and distressed property management.

ENGAGED ACROSS THE ENTIRE DISPUTE LIFECYCLE

GlassRatner is retained at every stage of a dispute, from initial investigation through trial testimony and appeal.



There is no case type in forensic accounting & litigation support that we have not been part of.

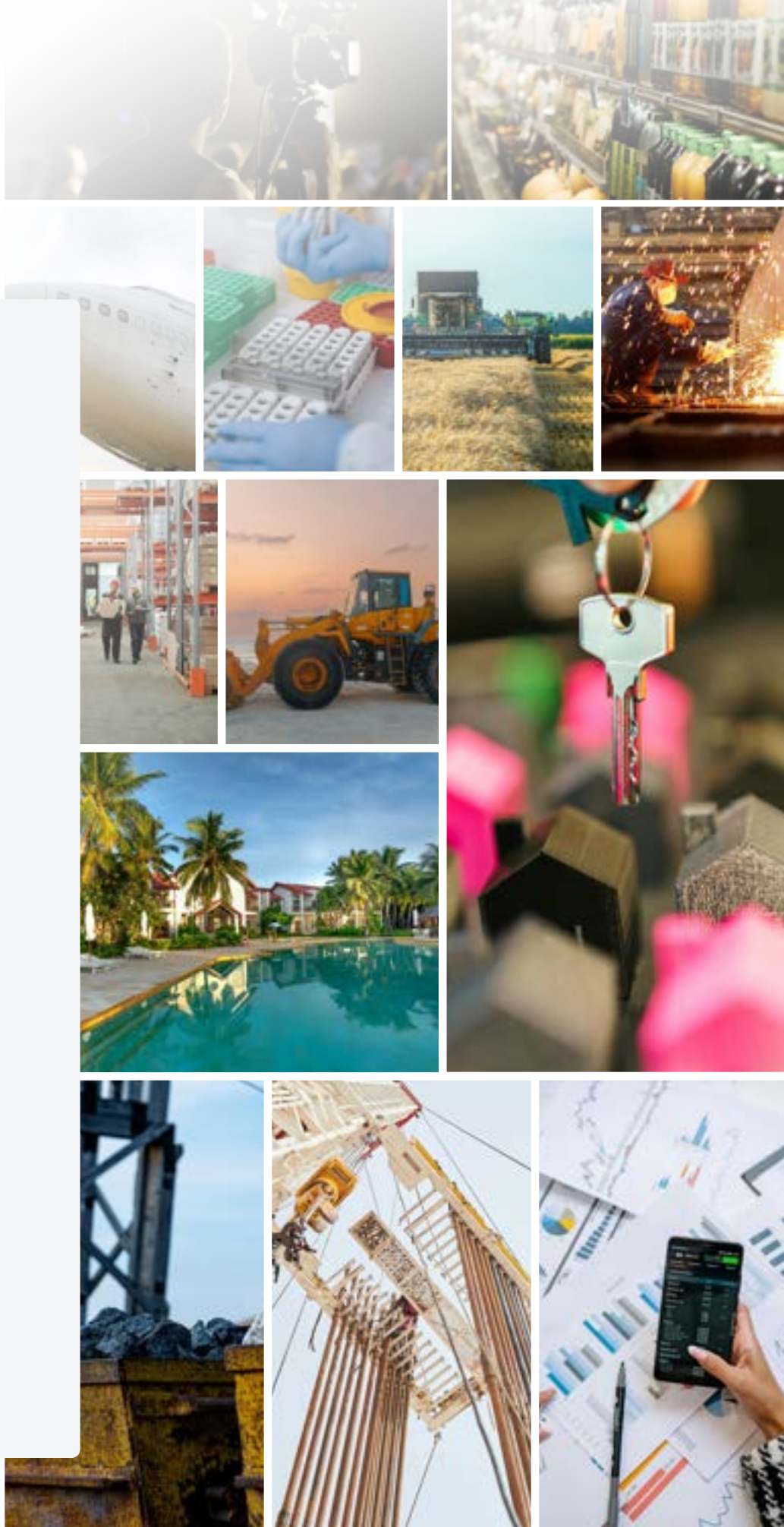
What Sets Us Apart:

- **Testimony that holds up under cross.** We field dozens of testifying experts with deep experience in depositions, arbitrations, and state and federal trials, and every opinion is built to withstand cross-examination
- **Independent by design.** We are not a Big Four audit firm so we can clear conflicts and take on matters others have to turn away
- **The expert who pitches is the expert who testifies.** Senior Managing Directors and Managing Directors stay on the file from first analysis through the witness stand
- **No case type we haven't handled.** From IP damages and earnout disputes to Ponzi schemes and multibillion-dollar internal investigations we have worked on every possible dispute
- **Recognized by the people who retain us.** The legal community has ranked us among the best forensic accounting and expert witness providers for years running

Industries

GlassRatner has been involved in matters spanning every type of business and industry, including:

- Aerospace
- Automotive
- Building Products & Construction
- Chemicals & Plastics
- Consumer Products
- Energy & Oilfield Services
- Financial Institutions
- Food, Beverage & Agribusiness
- Government Services
- Healthcare & Biotechnology
- Heavy Mobile Equipment
- Hotels & Resorts
- International
- Logistics & Wholesale
- Manufacturing & Fabrication
- Media
- Metals & Mining
- Real Estate
- Retail & Restaurants
- Telecom & Technology
- Textiles
- Transportation
- Wine & Spirits



Forensics Accounting At a Glance

Forensic Accounting, Litigation Support, & Expert Witness Services is one of our core practices. Many of our senior professionals have led forensic and litigation practices at national and international firms, and our testifiers know the rigor required to withstand tough cross-examination. Since inception we have built a track record on hard cases alongside world-class counsel and corporations. There is no case type we have not handled, from IP damages and earnout disputes to complex internal investigations.

We are a trusted resource to some of the country's largest and most successful law firms.

Representative Law Firm Clients

- Akerman LLP
- Alston & Bird LLP
- Arnall Golden Gregory LLP
- Avila Rodriguez Hernandez Mena & Garro LLP
- Baker & Hostetler LLP
- Baker & McKenzie LLP
- Baker Botts LLP
- Baker, Donelson, Bearman, Caldwell & Berkowitz PC
- Balch & Bingham LLP
- Barnes & Thornburg LLP
- Bast Amron LLP
- Berger Singerman LLP
- Bilzin Sumberg Baena Price & Axelrod LLP
- Blank Rome LLP
- Boies Schiller Flexner LLP
- Bondurant, Mixson & Elmore LLP
- Bradley Arant Boult Cummings LLP
- Brown Rudnick LLP
- Bryan Cave Leighton Paisner LLP
- Buchalter, A Professional Corporation
- Buchanan Ingersoll & Rooney PC
- The Burgess Law Group
- Burr & Forman LLP
- Carlson Lynch LLP
- Carlton Fields PA
- Cassels Brock & Blackwell LLP
- Cimo Mazer Mark PLLC
- Clyde & Co LLP
- Cohen Milstein Sellers & Toll PLLC
- Cokinos | Young
- Cole Schotz PC
- Continental PLLC
- Council Gunnemann & Chally LLC
- Critton, Luttier & Coleman, LLP
- Day Pitney LLP
- Dean, Mead, Egerton, Bloodworth, Capouano & Bozarth PA
- Dentons US LLP
- DGIM Law PLLC
- DiCello Levitt LLP
- Dickinson Wright PLLC
- Dilworth Paxson LLP
- DLA Piper LLP (US)
- Dorsey & Whitney LLP
- Duane Morris LLP
- Dykema Gossett PLLC
- Elliott Levine Jaroslaw Neils
- Eversheds Sutherland (US) LLP
- Faegre Drinker Biddle & Reath LLP
- FBK Law
- FBT Gibbons LLP
- Fennemore Craig PC
- Foley & Lardner LLP
- Fox Rothschild LLP
- Fredrikson & Byron PA
- Furr and Cohen PA
- Galicia Abogados SC
- Gallagher & Kennedy PA
- Gibson, Dunn & Crutcher LLP
- GrayRobinson PA
- Greenberg Traurig LLP
- Greenspoon Marder LLP
- Gunster, Yoakley & Stewart PA
- Herrick, Feinstein LLP
- Hogan Lovells US LLP
- Holland & Knight LLP
- Honigman LLP
- Hunton Andrews Kurth LLP
- Husch Blackwell LLP
- Jackson Walker LLP
- Jeffer Mangels Butler & Mitchell LLP
- Jones Day
- K&L Gates LLP
- Kasowitz LLP
- Kilpatrick Townsend & Stockton LLP
- King & Spalding LLP
- Klehr Harrison Harvey Branzburg LLP
- Kobre & Kim LLP
- Kozyak Tropin & Throckmorton LLP
- Langley & Banack, Incorporated
- Lash & Goldberg LLP
- Latham & Watkins LLP
- Lennon & Klein
- Levene, Neale, Bender, Yoo & Golubchik LLP
- Lewis Brisbois Bisgaard & Smith LLP
- Lorium Law
- Lovell Stewart Halebian Jacobson LLP
- Mandelbaum Barrett PC
- Markowitz Ringel Trusty & Hartog PA
- Mayer Brown LLP
- McDermott Will & Schulte LLP
- McGuireWoods LLP
- Meland Budwick PA
- Miller & Martin PLLC
- Miller Thomson LLP
- Morgan & Morgan PA
- Morris, Manning & Martin LLP
- Morrison & Foerster LLP
- Munck Wilson Mandala LLP
- Munsch Hardt Kopf & Harr PC
- Nelson Mullins Riley & Scarborough LLP
- Norton Rose Fulbright US LLP
- O'Neill & Borges LLC
- Orrick, Herrington & Sutcliffe LLP
- Pachulski Stang Ziehl & Jones LLP
- Parker, Hudson, Rainer & Dobbs LLP
- Phillips Nizer LLP
- Pierce Atwood LLP
- Polsinelli PC
- Procopio, Cory, Hargreaves & Savitch LLP
- Proskauer Rose LLP
- Quarles & Brady LLP
- Quinn Emanuel Urquhart & Sullivan LLP
- Reed Smith LLP
- Reid Collins & Tsai LLP
- Robbins Geller Rudman & Dowd LLP
- Robbins Ross Alloy Belinfante Littlefield LLC
- Robins Kaplan LLP
- Schreeder, Wheeler & Flint LLP
- Sequor Law PA
- Sheppard, Mullin, Richter & Hampton LLP
- Shinder Cantor Lerner LLP
- Shraiberg Page PA
- Shulman Bastian Friedman & Bui LLP
- Shutts & Bowen LLP
- Sidley Austin LLP
- Smith, Gambrell & Russell LLP
- Snell & Wilmer LLP
- Spencer Fane LLP
- Squire Patton Boggs (US) LLP
- Steptoe LLP
- Stinson LLP
- Taylor English Duma LLP
- Troutman Pepper Locke LLP
- Vedder Price PC
- Venable LLP
- Vinson & Elkins LLP
- Weil, Gotshal & Manges LLP
- Wick Phillips Gould & Martin LLP
- Wiggins and Dana LLP
- Winstead PC

Forensic Accounting, Litigation Support, & Expert Witness Services

Fraud & Internal Investigations

Our experience and professional skills, together with an investigative mindset, contribute to our ongoing success in performing fraud and internal investigations.

We have been retained by clients ranging from government agencies, Boards of SEC registrant corporations and the Investigations/White Collar Defense practice groups of major U.S. law firms to investigate allegations and concerns relating to various issues including:

- Bank fraud
- Bust-outs and bankruptcy frauds
- Defense contractor violations
- Diversion of corporate opportunity
- Due diligence investigations
- Embezzlement, kickbacks, internal theft
- Failed financial institutions
- FCPA and Anti-Kickback investigations
- Financial statement/management fraud
- Fraudulent transfers
- Healthcare fraud & abuse
- Inventory shrinkage
- Investment or securities fraud
- Money laundering and funds tracing
- Pyramid and Ponzi investment schemes
- Real estate/mortgage fraud
- SEC regulatory investigations
- Transaction fraud
- Undisclosed related party transactions

Financial fraud cases are complex by nature because perpetrators of fraud generally take steps to obscure and hide their activities. Concealment is deliberate and often sophisticated, which is why an investigative mindset matters as much as technical skill.

Our technical knowledge and our understanding of business operations enhance our ability to investigate, summarize and report on investigative issues so that the client can have full knowledge to support their reaction strategy.

Anti-Fraud and Anti-Corruption Compliance Consulting

Our experience investigating and responding to fraud has created client demand for proactive compliance support. Our team has extensive experience advising organizations on addressing risks associated with anti-fraud and anti-corruption efforts. We can assist in the design and implementation of anti-fraud programs and controls, proactive compliance reviews and Fraud Risk Assessments.

Fraud Risk Assessments

The Fraud Risk Assessment (FRA) is an essential tool for companies and anti-fraud professionals in identifying and addressing the vulnerabilities to fraud, waste and abuse. For public companies, a robust FRA process is a required element of their anti-fraud programs and controls. The FRA assists organizations in identifying fraud risks and developing a response.

We help clients:

- Identify the potential fraud risks and areas of concern regarding fraud, waste and abuse.
- Evaluate key employees and departments that are at the highest risk for the occurrence of fraud and identify preventative methodologies to reduce the risk of fraud and loss of assets.
- Identify and calibrate existing preventive and detective controls to the relevant fraud risks.
- Evaluate effectiveness and efficiency of identified controls.
- Review compliance and anti-fraud policies.
- Evaluate mechanisms for communicating and responding to control failures and changes.

Damages & Expert Witness Services

Representing Plaintiffs & Defendants in Large and Complex Business Disputes Involving Allegations of Damages

We are a leading provider of litigation support and forensic accounting services to law firms, corporations, financial institutions, government agencies and individuals in a wide variety of complex commercial litigation and regulatory matters. We have quantified damages in the form of lost profits, extra expenses, diminution of value, unjust enrichment, reasonable royalty and other damage measures for a variety of disputed matters.

We have quantified damages for a variety of disputed matters including:

- Audit negligence
- Breach of contract
- Business interruption
- Class actions
- Construction disputes
- Contract termination
- Data breach litigation
- Earnout disputes
- Failed acquisitions
- Healthcare fraud
- Healthcare negligence
- Joint venture disputes
- Labor & employment
- Shareholder disputes
- Unfair trade practices



We have substantial experience in complex Intellectual Property disputes and have top level damage and economic experts who testify in a variety of cases including patent, copyright, trademark and trade secrets litigation.

We are known for making complex damages analysis clear, concise, and faithful to the facts.

Our team has represented both plaintiffs and defendants in the role as Consulting Experts and/or Testifying Experts. We develop sound and defensible opinions based on a comprehensive analysis of investigative and economic issues.

We have dozens of qualified expert witnesses with years of experience testifying in depositions and at trials in state and federal courts as well as arbitration. Our experience and professional qualifications qualify us to testify on damages, valuations, ability to pay, accounting, and finance, among others. The ability to communicate detailed, high-level information to a jury and other trier of fact is critical to a successful outcome. Our experts possess excellent communication and courtroom skills and are well-prepared to serve as independent, credible and persuasive expert witnesses.



Data Analytics & Big Data

Organizations routinely generate, capture and store tremendous volumes of data. While this information is focused on supporting the organization's various business objectives and operating functions, it is typically not designed to support analyses related to litigation.

We advise clients in identification and use of data generated and collected by the organization as well as applying data analysis techniques to develop useful information. We are skilled at developing databases that allow us to perform effective data analysis and reporting. We have built a strong Big Data team and are effective at extracting litigation-relevant data from complex systems. For example:

In one of our IP matters related to unfair trade practices, we extracted data from our client's systems to build a database containing millions of unique records allowing us to analyze the price, cost and margins associated with millions of advertisements sold. The data was used to defend significant unfair trade practices allegations.

Our client was subject to state-level False Claims Act investigations by multiple states for services provided to the public, state agencies and law enforcement agencies, including one state where litigation was filed. We assisted counsel in gaining an understanding of the operations of the client's multiple primary and legacy systems through data extraction, summarization and testing, and, as is common, found the systems had operational characteristics that differed from what was understood. Having identified data with potential liability, we performed sophisticated processing to replicate some of the client's systems and summarized multiple other client systems, over differing time periods and using various exposure theories to calculate amounts for counsel and client to use in settlement negotiations.

We have been involved in many class action cases in the credit card industry related to merchant billing representing both Plaintiffs and Defendants. In these cases we have successfully created databases containing millions of merchant records allowing us to analyze merchant fees billed and other charges. We have used sophisticated database techniques to identify changes in billing practices and compared billing practices to underlying merchant contracts.

Construction Disputes

Few undertakings are more prone to dispute than construction. The number of moving parts makes disagreements almost inevitable. How a project is structured and the way that these types of issues are handled during construction will determine whether lengthy and costly disputes will develop. Our experienced team of forensic accountants with deep construction audit and construction litigation experience stand ready to assist.

Our construction litigation practice offers expert assistance and testimony in various phases of the construction life cycle, as well as all phases of litigation including:

- Budget analysis
- Construction audits
- Contract disputes
- Cost analysis
- Cost allocation disputes
- Damage analysis
- Periodic progress analysis

Valuation Disputes

Experienced Team of Valuation Professionals Who Have Testified in Court Across an Array of Industries

We perform business valuations and solvency opinions in complex commercial litigation matters when value is disputed. Our valuation professionals apply sophisticated and critical analysis to the relevant internal and external factors driving value that is unique to each assignment.

We provide expert witness or financial advisory services in a variety of valuation disputes, such as:

- Contract disputes and commercial litigation
- Earnout disputes
- Fraudulent conveyance litigation in bankruptcy
- Minority shareholder oppression matters
- Post-transaction disputes
- Shareholder and partnership disputes
- Solvency litigation in bankruptcy

Our valuation professionals have testified as expert witnesses in court, arbitration or regulatory proceedings that have spanned a wide range of industries and situations.



Recently Recognized

The legal community has ranked us “**Best Forensic Accounting Provider**,” “**Best Expert Witness Provider**,” and “**Best End-to-End Litigation Consulting Firm**” for multiple years in The National Law Journal and The Daily Report.

The Daily Report “Best of” Awards

2025	2022	2021	2020
 #3 Individual Expert Witness – (Economic)	 #1 Litigation Valuation Provider  #2 Overall Expert Witness	 Top Forensic Accounting Firm  Best Overall Expert Witness Services	 Best Litigation Value  Best Overall Expert Witness
 #3 Litigation Valuation Provider	 #2 Forensic Accounting Firm  #2 Individual Expert Witness – (Economic)	 Top Litigation Valuation  Top Individual Expert Witness (Economic)	 Best Forensic Accounting Firm  Top 3: Individual Expert Witness
2019		2018	
 Best Forensic Accounting Firm  Best Overall Expert Witness  Best Individual Expert Witness (Economic)  Best Litigation Valuation		 Best Overall Expert Witness  Best End-to-End Litigation Consulting Firm  Best Forensic Accounting Firm	
2017			
 Top Expert Witness (Economic)  Best Forensic Accounting Firm  Best Litigation Valuation Provider		 Best Litigation Valuation Provider  Best Individual Expert Witness (Economic)	

The National Law Journal “Best of” Awards

2023	2018
 Best Expert Witness Provider	 Best Forensic Accounting Provider  Best Expert Witness Provider  Best Litigation Valuation Provider  Best Litigation Dispute Advisory Services Consultant  Best End to End Litigation Consulting
2019	
 #3 Litigation Dispute Advisory Services Consultant	

International Reach



GlassRatner is a founding member of BTG Global Advisory (BTG GA), which is one of the world's largest, specialist independent financial advisory alliances.

BTG GA covers all continents, as well as multiple offshore centers, and is a trusted advisor to many leading banks, law firms, private equity and other funds, bankruptcy debtors and creditor committees, operating companies, and other parties affected by distress.

BTG GA is multidisciplinary, offering a broad range of professional services necessary to provide solutions to business problems. Its members include restructuring advisors and insolvency specialists; turnaround directors, workout and profit improvement consultants; forensics investigators and other litigation support professionals; and investment banking/M&A transaction advisors, among other specialists.

Our members are leading players in their markets and have an international outlook, which reflects the increasingly global nature of business.

Core Members

Our specialists work seamlessly to provide clients with true multidisciplinary advice across multiple geographies. The expertise of our alliance members, combined with their detailed knowledge of local legislation, business practices and cultures provides our clients with access to relevant advice tailored to local market conditions.

Why work with BTG GA?

- Genuine partner led advice
- A focus on Insolvency & Restructuring advisory
- In-depth sector knowledge
- Global coverage combined with local knowledge
- Trusted and approved by the World's leading financial institutions and law firms
- Many of our alliance firms are market leaders within their regions
- Over a decade of experience working together and serving clients in an integrated way

Our Core Members Who Manage Key Assignments:

GlassRatner | US, Canada, Mexico

Begbies Traynor Group | UK, Ireland

Integrated Capital Services Limited | India

Matuson & Associates | South Africa

PLUTA Rechtsanwälts GmbH | Germany, Italy, Poland, Spain

TCP Latam | Brazil

Rodgers Reidy | Australia, Hong Kong, Malaysia, Singapore, New Zealand

Zalis SAS | France

FTT Partners | Russia

Representative Matters

International Assignments

- Retained as forensic accountant and financial advisor to the primary financial regulator of a Caribbean country. Our team was engaged to investigate the current and historic financial affairs and operations of the nation's largest privately owned conglomerate with assets exceeding US\$15 billion, which had several component financial institutions placed under regulatory supervision; to gather information for the pursuit of criminal and civil actions; and to informally advise regarding restructuring of the financial institutions and the now government-controlled conglomerate.
- Retained as forensic accountant and financial advisor to a Caribbean country directly and through a government-owned corporation in two separate public corruption investigations regarding mismanaged construction of an airport terminal building and mismanagement and pre-election excessive spending by a supposedly non-partisan government-owned economic development corporation. Our analysis and results were relied upon by senior government officials.
- Retained as forensic accountant to a Latin American Fortune 50 company to investigate a series of questionable acquisitions and other transactions executed by former management and uncover concealed offshore payments and other questionable transactions.
- Retained on a regular basis in the Caribbean, Latin America and South America to assist insurance companies and insureds relating to various insurance claims.
- Appointed as Receiver in offshore jurisdictions.

Internal Investigations / Accounting Irregularities

- Performed an internal investigation on behalf of a multi-billion-dollar public company concerning the accounting treatment of various revenue recognition practices specifically regarding the knowledge and actions of selected members of management related to the accounting function. There were parallel regulatory investigations during our investigation on behalf of the Board.
- Performed an internal investigation of alleged accounting irregularities regarding inappropriate deferral of expenses at a major foreign subsidiary of a "household name" manufacturer and distributor of consumer products.
- Numerous internal investigations for private equity owners related to financial reporting issues at their non-public company portfolio companies. Two recent examples include:
 - Where auditors "dropped their pencils" due to the CFO's and CEO's fraudulent actions including concealing contract cancellations, unauthorized loans, and falsification of collateral documents. Our investigation led to the dismissal of both, a successful completion of the audit and a forbearance agreement with the lender.
 - Where financial management misstated financial results in order to obtain desperately needed financing. Our investigation confirmed misstatements that led to dismissal of financial executives.

Financial Services

- Appointed Special Master and forensic accountant related to a dispute concerning the diversion of millions of dollars of receivables from a major transportation company by its collection agency. We identified and quantified the amount of fraudulent diversion of funds, and the Court accepted our findings in full.
- Retained as expert witness for a factoring firm dealing in trucking receivables to calculate lost profits and other damages where a rival firm was created by a disgruntled employee prior to his departure, stealing technology, employees and relationships.

Representative Matters

Healthcare

- Retained as damages and valuation expert and testified as to losses suffered by the shareholders of a \$100 million sub-acute care company based on fraudulent financial statements of the buyer.
- Retained as forensic accountant and expert witness on behalf of insurance companies investigating tens of millions of dollars in healthcare billing fraud perpetrated by physician groups, medical practices and other providers.
- Retained to provide valuation services and forensic accounting services related to countless disputes between partners in medical practices, healthcare joint venture partners and medical practices and their billing and collection companies. In each of these cases, we combined detailed knowledge of the healthcare industry and its countless issues with sound analysis and investigative work to reach sound and reasoned opinions.

Telecommunications

- Consulted with a telecommunications company to provide forensic cost analysis and documentation in order to bring the entity's support processes for surcharge billing in line with industry best practices. Significant incremental billable amounts were identified in addition to recommended process changes.



Senior Leadership



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GlassRatner

25 Years of Growth
One Brand Built on a Solid Foundation